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Fy Nghyf / My Ref: CM39868

Eich Cyf / Your Ref:

Dyddiad / Date: 24th July 2018

Councillor David Walker
Chair, Policy Review & Performance Scrutiny Committee
Cardiff Council
County Hall
Atlantic Wharf
Cardiff
CF10 4UW

Annwyl / Dear David,

Thank you for your letter dated 26 June 2018.

On behalf of the members of Cardiff Public Services Board (PSB) I would like to thank the committee for the opportunity to present the partnership delivery arrangements to the committee and for another constructive session.

Before addressing the specific points you raise in your letter, I would like, as both Chair of the Cardiff PSB and Leader of the Council, to reiterate the important and practical role that I see the PSB, and the delivery arrangements that support it, will play in improving public services and ultimately improving the lives of citizens in Cardiff. As we discussed at the Committee, the Cardiff PSB focusses its attention on areas of public service delivery that fundamentally require strategic collaboration between the city's public service organisations. As Leader of the Council, I know that the successful delivery of a great number of the commitments in Capital Ambition such as meeting the challenges in Adult Social Care, supporting families and vulnerable children or across a range of Community Safety issues, will require close working between the city's public services. The delivery arrangements that we have put in place will make sure that this happens.

GWEITHIO DROS GAERDYDD, GWEITHIO DROSOCH CHI

Mae'r Cyngor yn croesawu gohebiaeth yn Gymraeg, Saesneg neu'n ddwyieithog. Byddwn yn cyfathrebu â chi yn ôl eich dewis, dim ond i chi roi gwybod i ni pa un sydd well gennych. Ni fydd gohebu yn Gymraeg yn arwain at oedi.

WORKING FOR CARDIFF, WORKING FOR YOU

The Council welcomes correspondence in Welsh, English or bilingually. We will ensure that we communicate with you in the language of your choice, as long as you let us know which you prefer. Corresponding in Welsh will not lead to delay.



In answering the specific points you raise in your letter:

- A great deal of work was undertaken by the PSB in the development of the well-being plan to identify the areas of 'collaborative advantage', drawing on a range of sources, including the evidence collated in the city's first well-being assessment and mapping of each PSB member's well-being objectives and steps. I can therefore reassure the Committee that PSB members' strategic plans were mapped and that this exercise contributed to the development of the shared priorities agreed in the city's well-being plan.
- I note that Committee members wish to reinforce the point that meetings of Boards alone does not equal action. Unlike previous partnership plans, the well-being plan contains statutory 'steps' which clearly identify practical actions that the PSB has committed to over the period of the plan. The delivery arrangements presented to the Committee provide the means to take these steps forward, with each Programme Board leading a small number of multi-agency projects. Given the importance of delivering change and reform in some of these areas the Council has aligned its Capital Ambition Delivery Programme to support the delivery of these projects, and I expect PSB members, where appropriate to commit resource. In short, these programme boards are focussed on delivery.
- I note too that members have some concern about the perceived complexity of the delivery arrangements. As discussed at the committee, these arrangements – with their focus on reducing duplication of effort and resource and on enhancing integration between PSB members – in fact represent a simplification of previous iterations of the city's public service partnership governance.
- In relation to measuring progress, the Cardiff PSB will, in line with the statutory requirements of the Well-being of Future Generations (Wales) Act 2015, publish an annual report of progress against the city's well-being plan. The first annual report must be produced no later than 14 months after the publication of the Cardiff well-being plan (1 May 2018). In subsequent years, the annual report will be produced one year after the previous report. Based on these timescales, we anticipate publishing our first annual report no later than 1 July 2019. We will be pleased to share the report with the Policy Review and Performance Scrutiny Committee. In addition to the Annual Report the Cardiff PSB will also produce each year a report capturing how the city is currently performing against each of the agreed city-level indicators contained within Cardiff Well-being Plan. The first such report, 'Cardiff in 2018' was published earlier this year.

- The Committee asked for greater detail on task and finish groups. Very simply, the programme boards which form the PSB's delivery arrangement are areas that are deemed to require a continuous programme of collaborative activity (for the duration of the well-being plan, or longer), while task and finish groups, on the other hand, are intended for areas of work or commitments that are discrete and time bound and do not require continuous, resourced, programme arrangements. All the work of the task and finish groups will be reported to the PSB and their scrutiny will depend on the nature of the issue under consideration.

Finally, I agree that the Policy Review and Performance Committee should remain the main point of contact with the PSB. I do not anticipate that the PSB will present to other committees, however I can see that as partnership working continues to become 'core business' for the Council PSB member organisations will increasingly be invited to attend relevant scrutiny meetings across a range of issues, particularly those where successful outcomes rely on integrated delivery.

Yn gywir,
Yours sincerely,



CYNGHORYDD / COUNCILLOR HUW THOMAS
ARWEINYDD / LEADER
CYNGOR CAERDYDD / CARDIFF COUNCIL

